HESS THE NEXT FIVE YEARS

create a sense of urgency and drive for closure > I will constantly raise the bar > I will focus resources on the key priorities







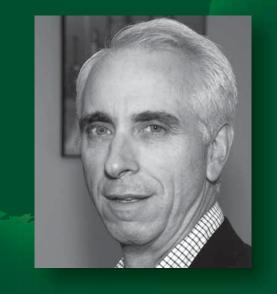


challenge and be willing to be challenged

> I will proactively seek and give honest feedback > will challenge the status quo

understand the broader business to drive alignment around key objectives



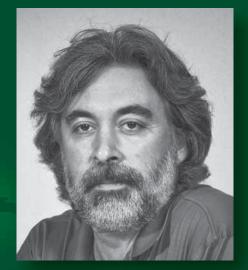




take intelligent risks and encourage others to do the same

> I will focus on solutions rather than obstacles

> I will reward intelligent risk taking





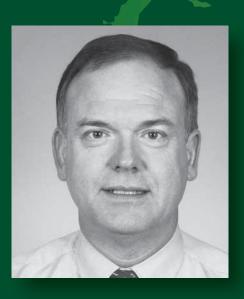


> I will encourage honest and robust debate

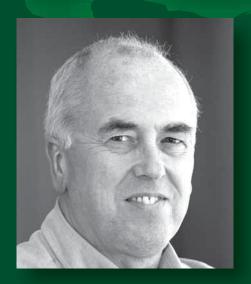
> I will understand the business value chain > I will use this understanding to make the right decisions for my business > I will align business unit and functional goals

> I will deliver on commitments





> I will consider risk versus reward when making decisions





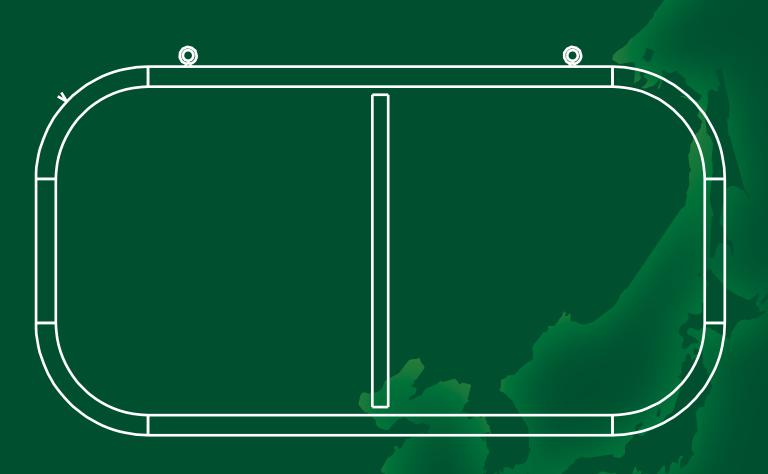


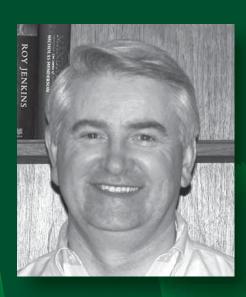


> I will focus resources on the key priorities

> I will constantly raise the bar







create a sense of urgency and drive for closure

> I will deliver on commitment