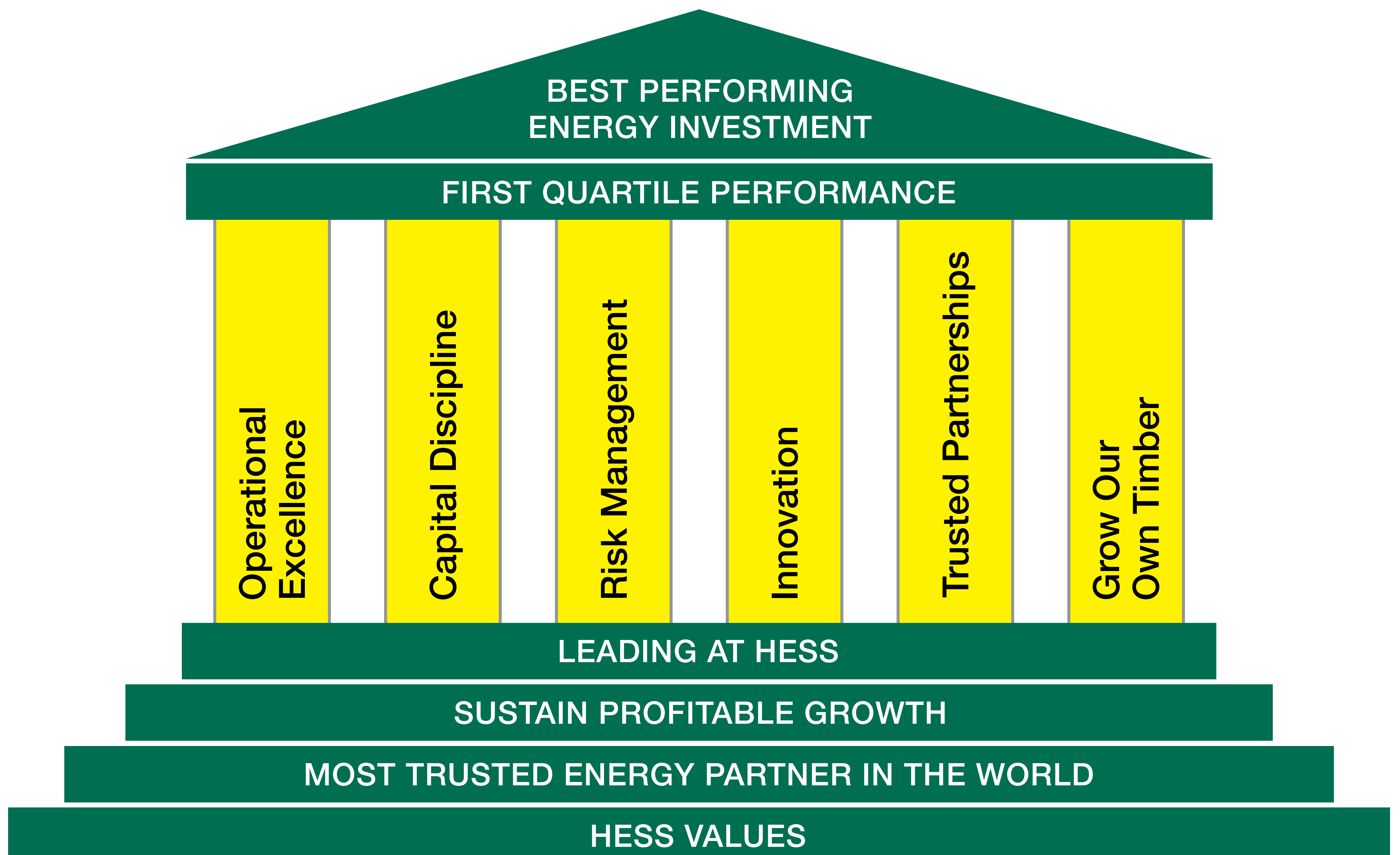


# HESS 2020

## HOUSE OF HESS



*“We truly have a unique opportunity ahead of us to build a global energy franchise for generations to come.”*

JOHN B. HESS  
Chief Executive Officer

