

99 percentile

index

10,2528	65,1500	12,833
-10,5139	-16,3750	-15,300
-20,8944	-27,7361	-19,917
-31,4694	69,1750	25,750
-32,1972	70,6861	
-33,1167	-72,2250	

Sustained Drive

Striving to be the Best Performing Energy Investment

average profitability

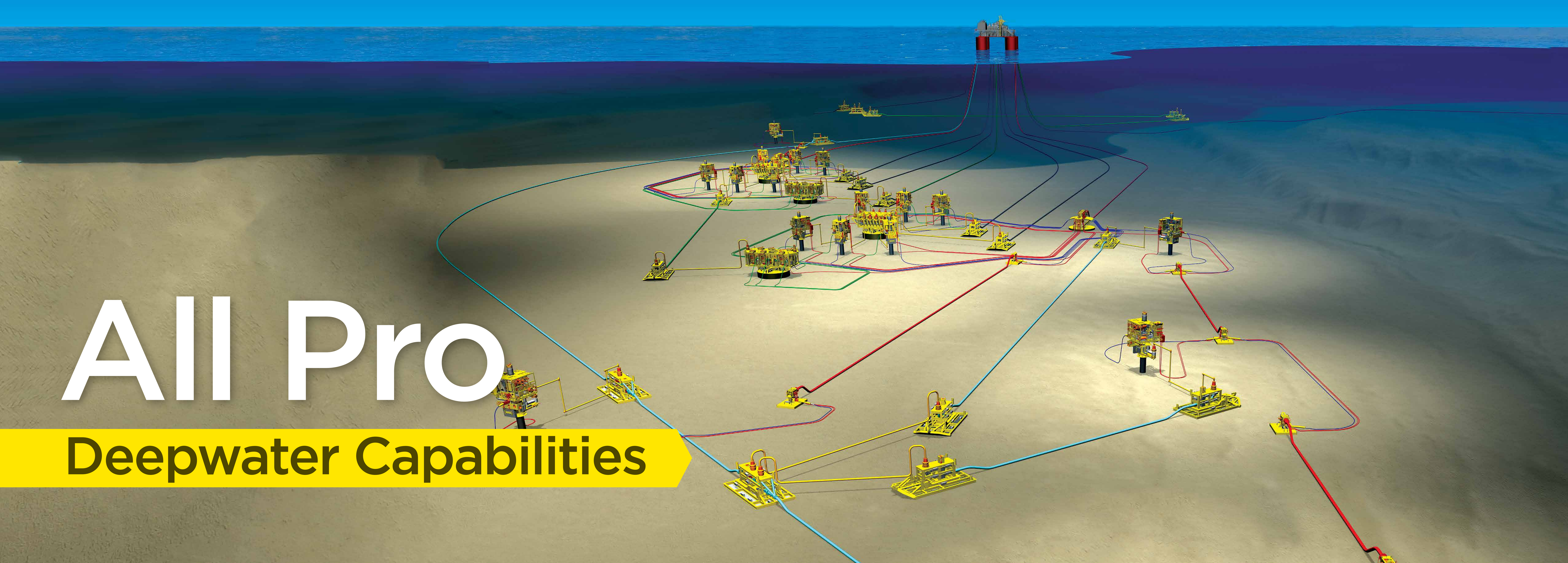
57,2%

56,4%



Red Zone Efficient

Improving Efficiency with Lean



All Pro

Deepwater Capabilities



Huddle for Safety

Nothing More Important



Scoring Play

North Malay Basin, 2017



Top Prospects

World-Class Oil Discovery, Guyana




Community Award

Making a Difference



Home Field Advantage

Best Acreage, Bakken and Utica



Legendary Franchise

A Values-Driven Company



Scoring Play

Stampede, Gulf of Mexico, 2018



MVPs

Hess Employees



All Pro

Project Delivery



All Pro

Drilling Performance



All Pro

Well Cost and Productivity



1st and Big Goals

Investing in Long Term Growth

Going Deep

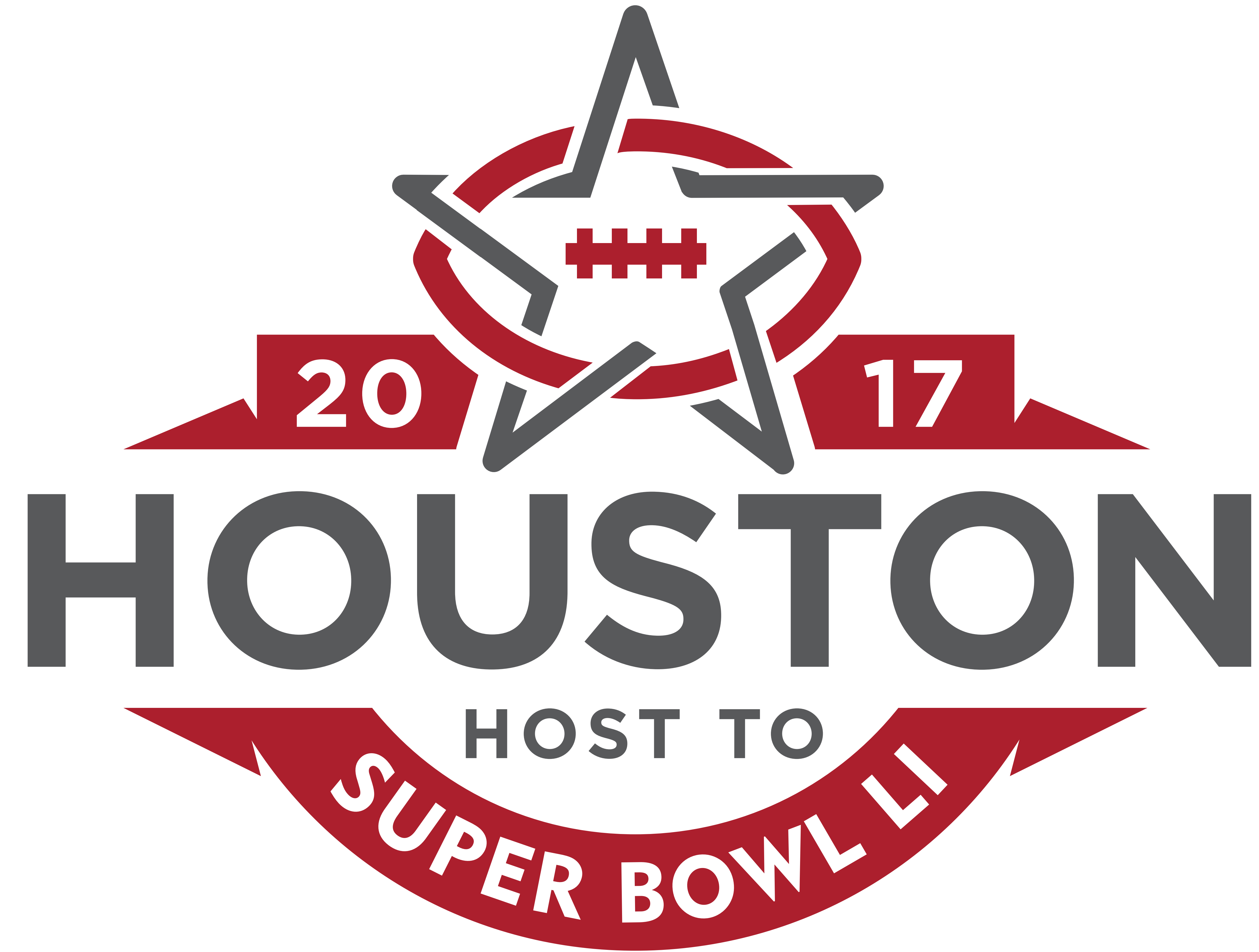
Exploration, Atlantic Margin



The image features three workers in the foreground, wearing white hard hats with the 'HESS' logo and dark safety jackets. They are looking down at a document held by the worker on the right. The background shows an oil field with a tall derrick on the left and other structures in the distance, all under a bright, yellowish sky. The overall color scheme is dominated by yellow and black.

Efficient Ground Game

Producing Wells, Bakken





Broadcasting Live

A Leading Global Independent Energy Company



Teamwork Award

Trusted Partnerships

CLUSTER

00m WATER DEPTH

C5WM
WATER INJ.
MANIFOLD

C-9i

C-23i

C-5

C-33

C5SDU/W
WI SDU

C-21

C-10

C5P
PROD.
MANIFOLD

C-5

C-9i

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C-21

C-10

C 1 CLU

C-38

C3MP
MULTIPHASE
PUMP

C3XPM
PROD.
MANIFOLD

C-3

C3PM
PROD.
MANIFOLD

C3GLDU
GAS LIFT
DISTRIBUTION
UNIT

C-42

C3A - 8" FLOWLINE

C3B - 8" GAS LIFT LINE

C3PC - POWER CABLE

C3U - UMBILICAL

C5U - UMBILICAL

C5PC - POWER CABLE

C5A - 10" FLOWLINE

C5B - 10" WATER INJ. LINE

C5A - 2" GIL

C5B - 2" GIL

C5GLIM
GAS LIFT INJ.
MANIFOLD

C-40

C-11i

C1WM
WATER INJ.
MANIFOLD

C-18

C-11i

C-18

C-11i

C-18

C-11i

C-18

C-11i

C-18

C-11i

C-18

C-11i

C-18

C-11i

C-18

C-11i

C-18

C-11i

C-18

C-11i

C-18

C-11i

C-18

C-11i

C-18

C-11i

C-18

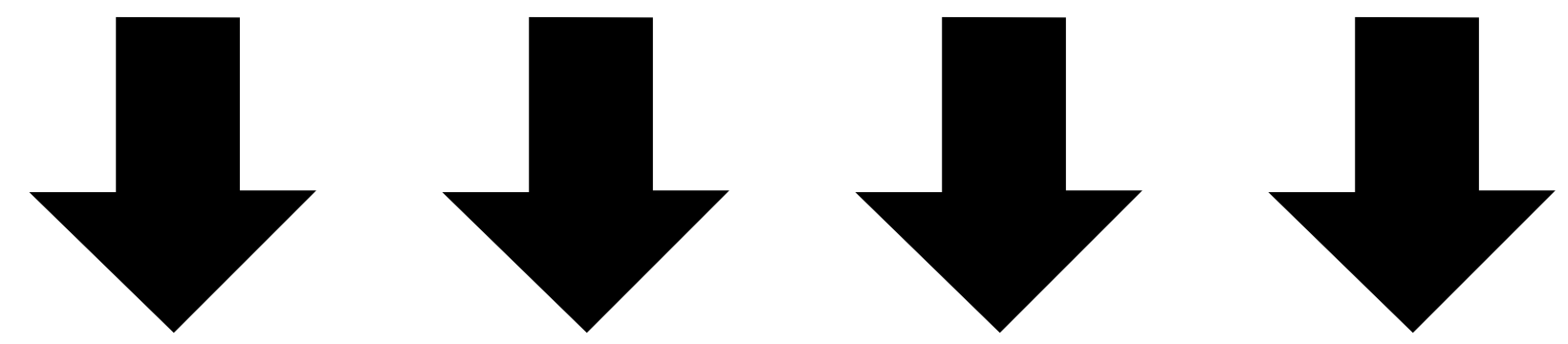
C-11i



NYSE

HES

ALTERNATES



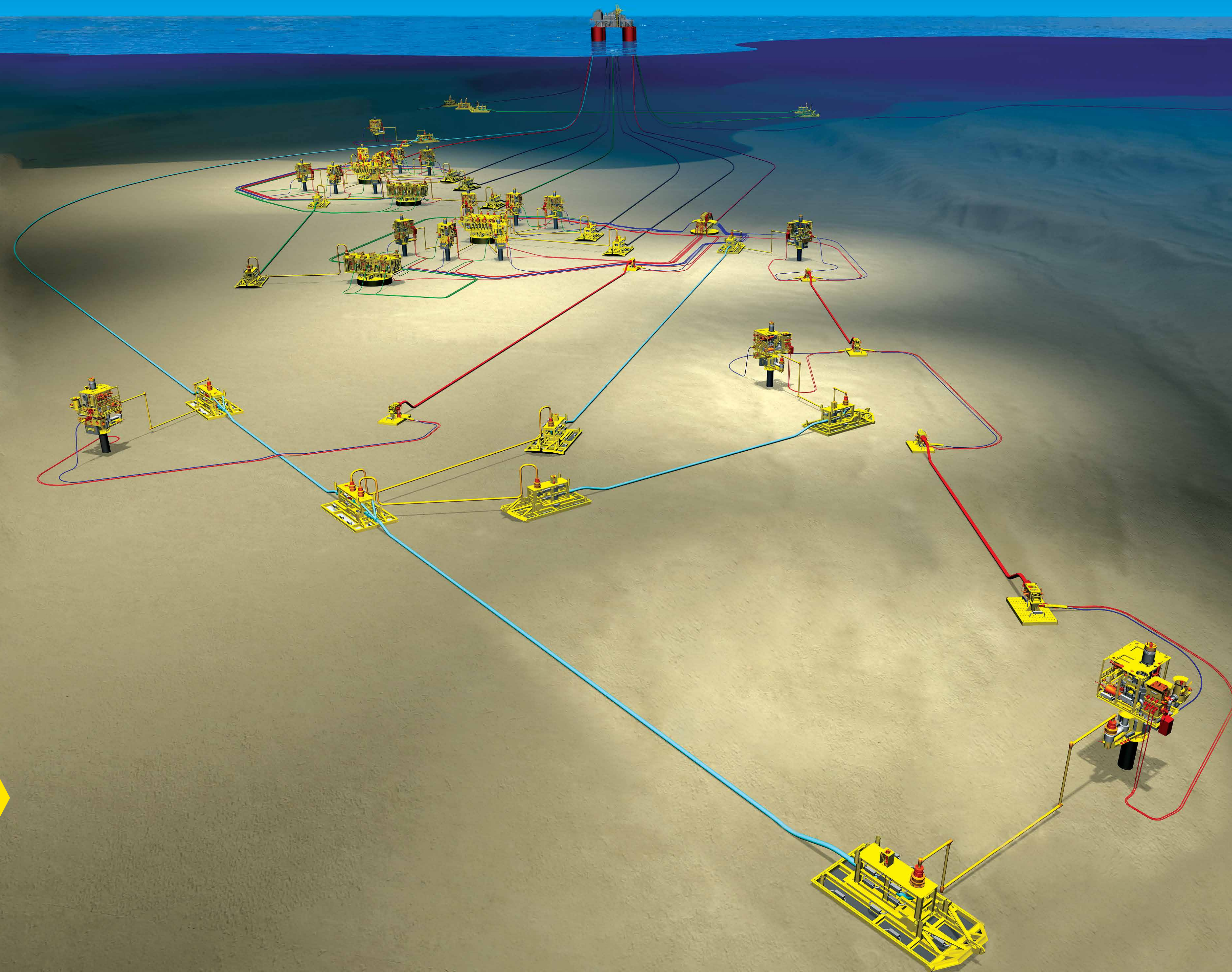


Home Field Advantage

Best Acreage, Bakken and Utica

All Pro

Deepwater Capabilities





1st and Big Goals

Investing in Long Term Growth