



10,2528 65,1500 12,853
-10,5139 -16,3750 -15,500
-20,8944 -27,7361 -19,917
-31,4694 69,1750 25,750
-32,1972 70,6861
-33,1167 -72,2250

99 percentile

index

Sustained Drive

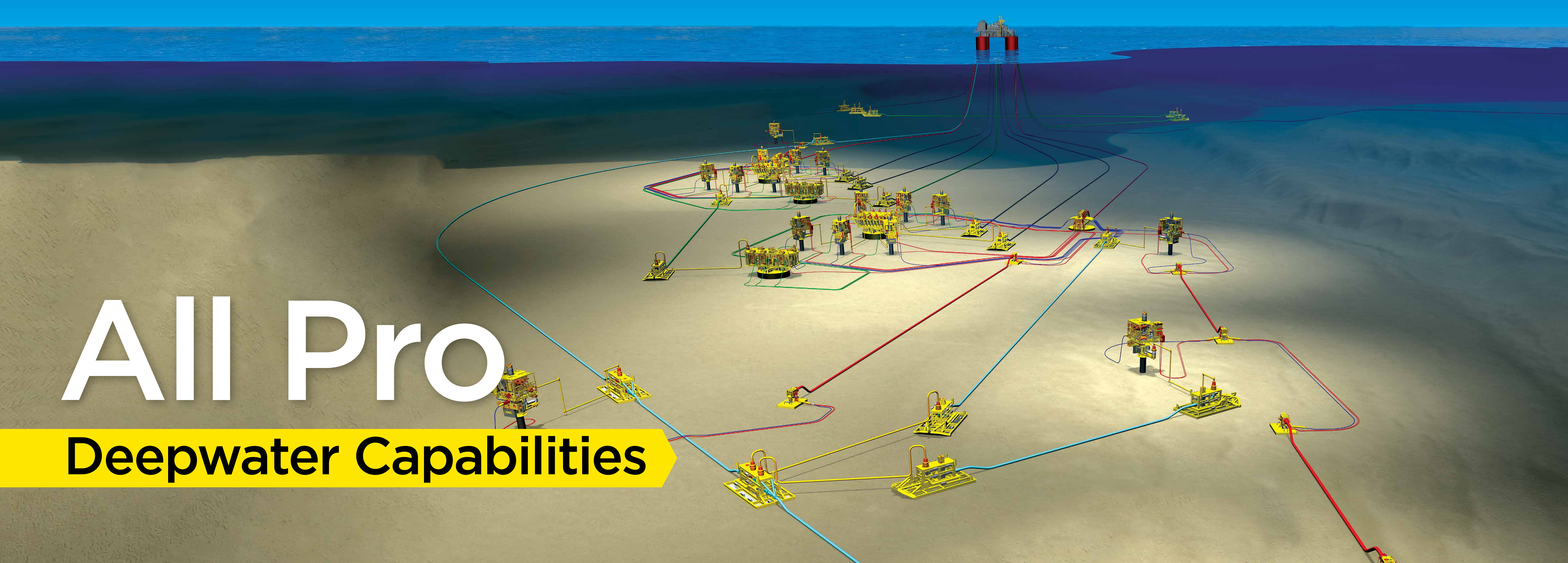
Striving to be the Best Performing Energy Investment

57.20%



Red Zone Efficient

Continually Improving With Lean



All Pro

Deepwater Capabilities



Huddle for Safety

Nothing More Important



Scoring Play

North Malay Basin, 2017



Top Prospects

World-Class Oil Discovery, Guyana



Community Award

Making a Difference

Legendary Franchise

A Values-Driven Company





Scoring Play

Stampede, Gulf of Mexico, 2018



MVPs

Hess Employees



All Pro

Project Delivery



All Pro

Drilling Performance



All Pro

Well Cost and Productivity



1st and Big Goals

Investing in Long Term Growth

Going Deep

Exploration, Atlantic Margin



The image features three workers in the foreground, wearing hard hats with the Hess logo and safety glasses. They are looking down at a document or tablet. The background shows an oil rig structure against a bright yellow sky. The overall color scheme is monochromatic yellow.

Efficient Ground Game

Producing Wells, Bakken



Teamwork Award

Trusted Partnerships



NYSE

HES



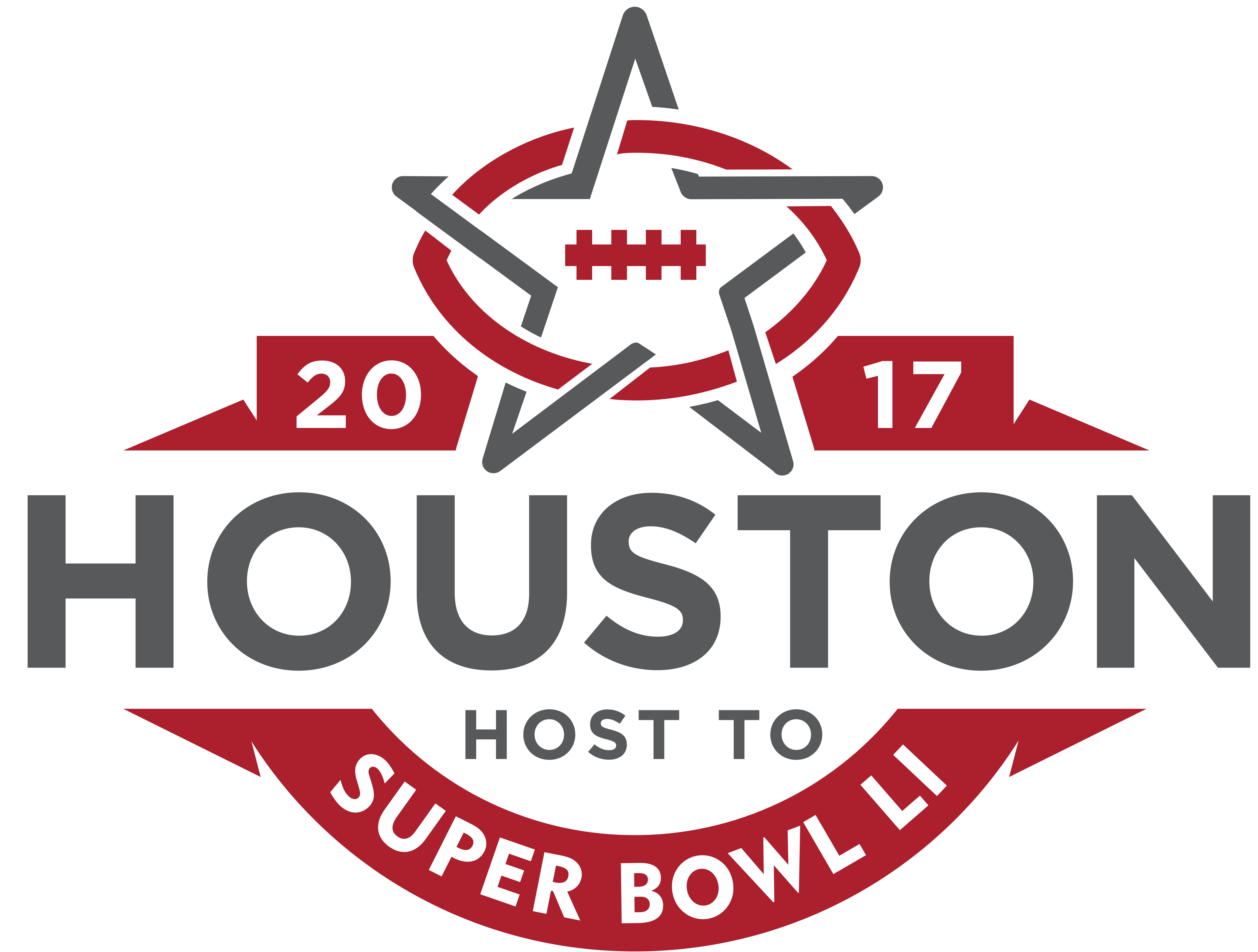
Home Field Advantage

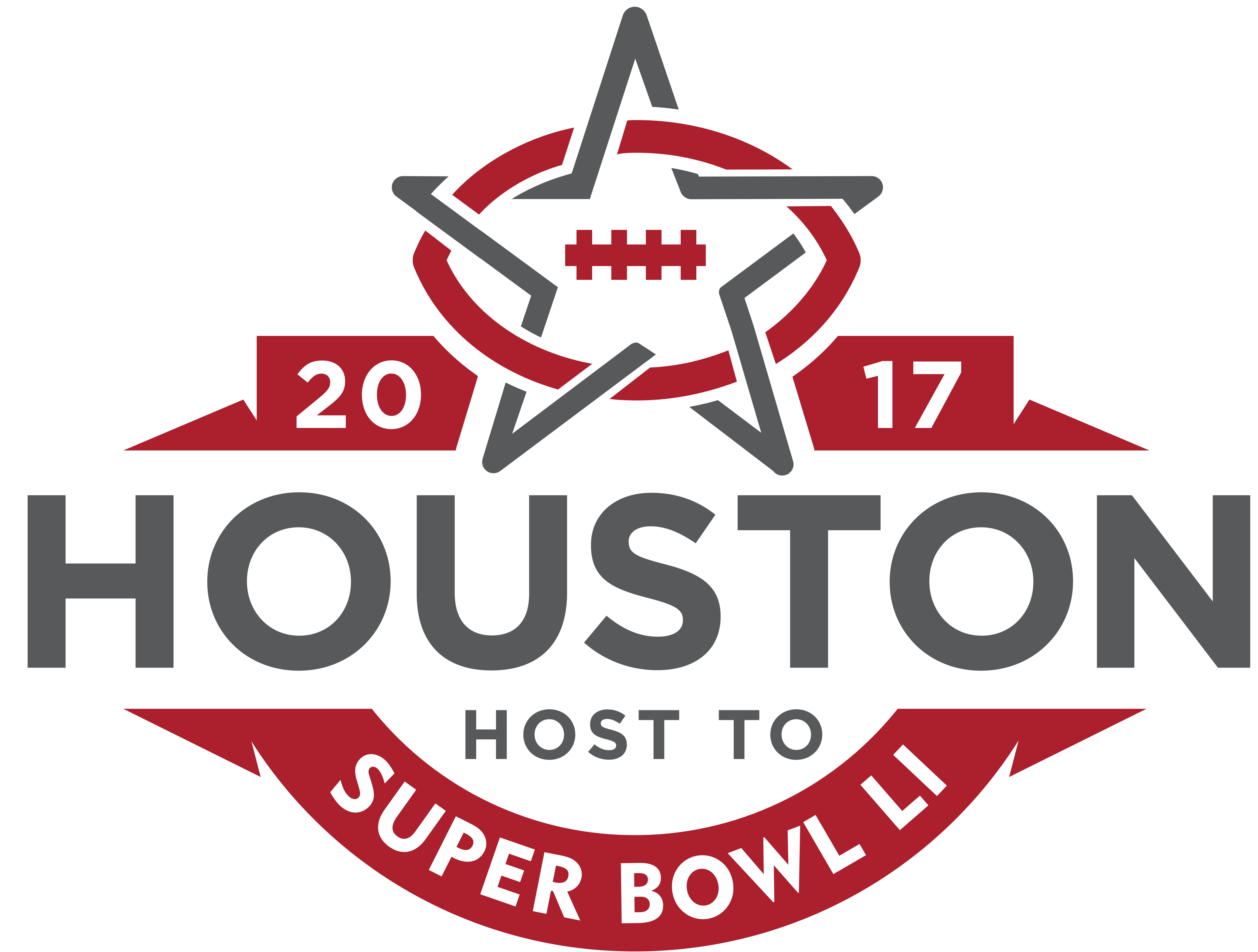
Best Acreage, Bakken and Utica



Broadcasting Live

A Leading Global Independent Energy Company





20

17

HOUSTON

HOST TO

SUPER BOWL LI